<u>CIC/CMT/P/019/10</u> (for discussion)

Construction Industry Council

Committee on Procurement

Meeting No. 001/10 of the Committee on Procurement was held on Monday, 12 April 2010 at 2:30 pm at Board Room, 23/F, MTR Headquarters Building, Telford Plaza, Kowloon Bay, Kowloon

Present :	Tai-chong CHEW Andrew CHAN Siu-hung CHAN Thomas HO Wai-wah HO Peter LAM Wo-hei LAM Steve GRIFFIN Ming-wai LAU Wah-hoi MOK Kevin POOLE	(TCC) (AC) (SHC) (TH) (WWH) (OKL) (WHL) (SGN) (MWL) (WHM)	Chairman MTR Corporation Limited Chinese Estates Holdings Limited Independent Commission Against Corruption Airport Authority Hong Kong
	David TONG	(KP) (DT)	Airport Authority Hong Kong Development Bureau
		(D1)	Development Bureau
In Attendance :	Edward LEE	(ELE)	Civil Engineering and Development Department
	Sheron LI	(SNL)	Architectural Services Department
	Mung-wan WONG	(MWW)	Housing Department
	James LAW	(JsL)	[representing Kam-hung YU as an observer]
	Christopher TO	(CT)	Executive Director
	Alex LEUNG	(AL)	Senior Manager (Council Services) 1
	Summer LEE	(SrL)	Manager (Council Services) 1
Apologies :	Thomas CHAN Kam-hung YU Ada FUNG Irene CHENG Alex KWAN	(ThCN) (KHY) (AF) (ICG) (AKN)	Housing Department The Association of Consulting Engineers of Hong Kong



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PROGRESS REPORT

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1.0 **Opening of Meeting**

The Chairman welcomed all Members in attending the meeting.

1.1 Confirmation of the Progress Report of the Committee Meeting No. 004/09

Members took note of the Progress Report CIC/PCM/R/004/09 and approved the Progress Report of the last meeting held on 21 October 2009.

1.2 Matters Arising from the Previous Meeting

Item 4.3 – The Guidelines were reviewed and approved by the Construction Industry Council (CIC) at its 6th meeting in 2009 on 9 December 2009. The Guidelines would be ready for publication upon completion of the copy-editing process and the finalization of the disclaimer and preface which were under reviewed by CIC's legal adviser and commented by the Labour Department. It was targeted that the Guidelines would be issued by middle of the year 2010, i.e. 30 June 2010. Members concurred that the Task Force on Partnering had completed the assigned tasks and thanked for the Members of the Task Force's contribution.

Item 4.5 –A reply slip was received from the Real Estate Developers Association of Hong Kong (REDA) on 23 October 2009 confirming that there was no nomination from their organization to join the Task Force on the Selection of Consultants and Contractors (SCC).

Item 4.6 – For tasks in the coming years, they would be discussed under agenda item 1.6.

1.3 Committee Membership, Terms of Reference and Meeting Rules

AL briefed Members on the Paper CIC/PCM/P/001/10.

Members deliberated and endorsed the proposed list of Co-opted Members as shown at Annex A for approval by the CIC. It was mentioned that the term of office for Co-opted

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Members of the Committee would not exceed 2 years (this term of office would expire on 31 January 2012) and would be eligible for reappointment. In addition, Co-opted Members would not have voting right.

Regarding those nominations received from the Hong Kong **CIC** Institute of Surveyors and the Hong Kong Federation of **Secretariat** Electrical and Mechanical Contractors, reply letters would be sent to the respective organizations informing them the Committee's decision and acknowledging their support.

Some Members suggested that participation from private **TCC/CIC** sector, e.g. the Real Estate Developers Association of Hong Kong (REDA), would be important to the Committee. The CIC Secretariat would prepare an invitation letter for the Com-PCM Chairman's issuance to REDA.

The Chairman invited Members to express their interest to join All to note the task forces set up under the Committee and reminded interested Members to complete the reply slip and return it to the Secretariat by 30 April 2010.

Members were also reminded to comply with the Code of Conduct issued to them and follow the Guidelines on Declaration of Interests to make disclosure as necessary. An acknowledgement form on the same would be sent to Members for completion.

1.4 Progress Report of Meeting No. 001/10 of the Task Force on Contract Price Fluctuation System (CPFS) for Private Sector Construction Contracts

SGN briefed Members on the Paper CIC/PCM/P/001/10 regarding the progress of the Task Force on CPFS for Private Sector Construction Contracts. The first meeting of the Task Force (TF) in 2010 was held on 30 March 2010.

The TF had deliberated a number of options and proposals on CPFS, including the risk sharing options, effective dates of the adjustment, one-off / progressive adjustment, etc. Members of the TF were requested to consult their respective organizations and to revert back their comments by end of April 2010 for consideration in the preparation of the proposed guidelines.

SGN highlighted that REDA was positive in issuing guidelines

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CT

on CPFS.

It was reported that a Member of the TF had questioned the appropriateness on the use of the word 'Guidelines' which direction of the Committee or Council would have to be sought. CT would clarify the use of the different names, including guidelines/ code of practice / code of conduct, etc. after consultation with the Council for the Committee's consideration. CT was asked to provide the Chairman with a list of Guidelines issued for his reference. Regarding setting up of key performance indicators (KPI) in measuring effectiveness of the guidelines, Members raised the concerns on the level / extent of adoption in the industry if the guidelines were not made mandatory and enforceable.

Regarding the IPS/Milestone Payment, SGN reported that Members of the TF had expressed their views of its adoption and would deliberate the necessity of issuing guidelines on this topic in the next TF meeting. It was observed that both the developers and the contractors were not keen on its adoption and their concerns were mostly on how it would be administered. Members opined that good practices should be prepared for the industry's reference and adoption.

1.5 **Progress Report of Meeting No. 002/09 and 001/10 of the Task Force on the Selection of Consultants and Contractors** (SCC)

KP presented the Papers CIC/PCM/P/003/10 and CIC/PCM/P/004/10 regarding the progress of the second and third meetings of the TF held on 12 November 2009 and 21 January 2010 respectively and verbally reported the key issues discussed in last TF meeting held on 8 April 2010.

In the second and third TF meetings, it continued to take stock of experience from the industry, including the University of Hong Kong, Hospital Authority, Urban Renewal Authority, etc and started to review the key issues and concerns on the selection of consultants and contractors towards the existing local practices consolidated by the representatives from the Association of Consulting Engineers of Hong Kong (ACEHK) and the Hong Kong Construction Association (HKCA)

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respectively. The current practices were summarized and it was observed that they followed some general good practices while major issues were mostly related to the implementation details.

In the last TF meeting held on 8 April 2010, representatives from CLP Power delivered a presentation about its system on the selection of consultants and contractors. The chairmanship and membership of the Task Group on the Selection of Consultants and Task Group on the Selection of Contractors were also discussed and agreed. Since there was no representative from REDA, Members of the TF had suggested and volunteered to invite more representatives from the private sector in order to widen the coverage of the client representation in the groups.

In view of the sensitivity of the issues, it was agreed in the TF Meeting that critical/controversial issues would be reported for further discussion in the Committee and/or Council.

The first meeting of the Task Groups would be arranged by the end of April 2010 to review the programmes of the Task Groups and draw up the action plans.

[WHL left the meeting at 16:15pm.]

1.6 Year Plan 2010/2011

AL introduced the paper CIC/PCM/P/005/10 regarding the proposed Year Plan 2010/2011 for the Committee on Procurement.

The proposed programmes under the TF on CPFS and TF on SCC had been discussed in the last respective TF meetings and would be reviewed and updated for the Committee's endorsement regularly.

Members endorsed the Year Plan and the associated programmes for the Committee as attached in Annex B.

The Chairman invited Members to provide suggestions to the CIC Secretariat on any other tasks that they considered critical to the industry and relevant to this Committee.

All

1.7 **Tentative Meeting Schedule for 2010**

Members took note of Paper CIC/PCM/P/006/10.

1.8 **Any Other Business**



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1.8.1 Guidelines on Partnering

Members deliberated on the means of promotion of the guidelines, including incorporation of the material into university degree programme syllabus, etc. In view of the Terms of Reference of the Committee, Members concurred that the guidelines promulgation plan should be decided by the Council. CT would refine the CIC Communications Plan for the Council's discussion accordingly. The Chairman opined that the CIC Communications Plan should be discussed at the Council but not in this Committee.

With respect to the KPI for implementation of the guidelines in CT/ the industry, CT would liaise with Colin Jesse, the Chairman of the Task Force on Partnering, to develop the procedures in measuring the effectiveness of the guidelines.

1.9 Next Meeting

22 June 2010, Board Room, 23/F, MTR Headquarters Building, All to note Telford Plaza, Kowloon Bay, Kowloon

There being no further business, the meeting adjourned at 16:25 pm.

<u>**Remarks:**</u> The mentioned papers discussed in the meeting of the Committee on Procurement can be made available to the Council Members from the CIC Secretariat upon request.

CIC Secretariat April 2010

CIC/CMT/P/019/10 Annex A

Construction Industry Council

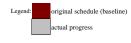
Committee on Procurement

Proposed Co-opted Members

	Name	Organization			
1	Mr Steve GRIFFIN	MTR Corporation Limited			
2	2 Mr Kevin POOLE Airport Authority Hong Kong				
3	Mr LAU Ming-wai	Chinese Estates Holdings Limited			
4	Mr Alex KWAN	AECOM; Chairman of the Association of Consulting			
		Engineers of Hong Kong			
5	Mrs Irene CHENG	Housing Authority			
6	Mr David TONG	Development Bureau			
7	Mr MOK Wah-hoi	Independent Commission Against Corruption			

Committee on Procurement Work Plan 2010/2011							
Task Ref. No.	Task	2009 7 8 9 10 11 12	1 2 3	2010 4 5 6 7 8 9 10 11 12	2011 1 2 3 4 5 6 7 8 9 10 11 12	Current Status	Remarks
. Contract	Price Fluctuation System (CPFS) for Private Sector Construction Contracts						
A. 1	Prepare TOR and Membership List for Com-PCM endorsement, and invite the agreed stakeholders to join the Task Force					completed	The ToF and Membership List were endorsed by Com PCM on 21/5; with revisions proposed and agreed by TF members.
A. 2	Take stock of experience of CPFS applied in HK (and other jurisdictions if necessary)					•	Meeting No. 001/09 of the TF was held on 30/6. The stock of experience from HD, DEVB & MTRCL in the application of CPFS were taken.
A. 3	Consolidate useful CPFS principles applicable to HK and identify direction for further development						Meeting No. 001/10 of the TF held on 30/3. The outline of the Guidelines was discussed and agree
A. 4	Drafting of Guidelines					in progress	
A. 5	Consult stakeholders on the draft Guidelines and fine-tuning						
A. 6	Seek endorsement by the Com-PCM and the CIC for issuance						
3. Milestone Construction	Payment (assuming the same Task Force on CPFS for Private Sector Contracts)						
B. 1	Initial discussion						The first TF meeting on 30/6 had kicked off the initial discussion on milestone payment.
B. 2	Take stock of experience of "milestone payment" applied in HK (and other jurisdictions if necessary)						HD, DEVB & MTRCL had shared their experier in the management of milestone payment in the 7 Meeting on 28/9.
B. 3	Consolidate useful "milestone payment" principles applicable to HK and identify direction for further development						Members deliberated on the pros and cons of Milestone payment at Meeting No. 001/10 of the TF held on 30/3.
B. 4	Drafting of Guidelines						
B. 5	Consult stakeholders on the draft Guidelines and fine-tuning						
B. 6	Seek endorsement by the Com-PCM and the CIC for issuance						

	Committee on Procurement Work Plan 2010/2011							
Task Ref. No.	Task	2009 7 8 9 10 11 12	2010 1 2 3 4 5 6 7 8 9 10 11 12	2011 1 2 3 4 5 6 7 8 9 10 11 12	Current Status	Remarks		
C. Selection	of Consultants and Contractors							
C. 1	Prepare TOR and Membership List for Com-PCM endorsement, and invite the agreed stakeholders to join the Task Force				completed	The ToF and Membership List were endorsed by Con PCM on 9 July 09.		
C. 2	Deliberate the concerns, approaches and criteria in the selection of consultants and contractors				completed	Members had deliberated on the issues and concerns of the selection systems at the TF meeting on 12 Nov 09		
C. 3	Consolidate the agreed principles and consult stakeholders					Stock of experience were taken in various TF meeting on 5 Oct 09, 12 Nov 09, 21 Jan 10 and 8 Apr 10. Task Groups have been formed to continue the discussion.		
C. 4	Propose recommendations on the way forward and complete the preparation of guidelines							
C-a: Task G	roup on the Selection of Consultants							
C-a. 1	Deliberate the concerns, approaches and criteria in the selection of consultants							
C-a. 2	Consolidate the agreed principles and consult stakeholders							
C-a. 3	Drafting of guidelines							
C-a. 4	Consult stakeholders on the draft guidelines and fine-tunning							
C-a. 5	Seek endorsement by the Com-PCM and the CIC for issuance							
C-b: Task G	roup on the Selection of Contractors							
C-b. 1	Deliberate the concerns, approaches and criteria in the selection of contractors							
C-b. 2	Consolidate the agreed principles and consult stakeholders							
C-b. 3	Drafting of guidelines							
C-b. 4	Consult stakeholders on the draft guidelines and fine-tunning							
C-b. 5	Seek endorsement by the Com-PCM and the CIC for issuance							



-----as of 31 March 2010