#### **IEC Boardwalk JV**



# Contract No. SD/2021/02 Boardwalk underneath Island Eastern Corridor Life First Walk the Talk – Webinar on Temporary Works Safety

17 April 2024

### **BOARDWALK UNDERNEATH ISLAND EASTERN CORRIDOR**

#### **IEC Boardwalk JV**

- **PROJECT INTRODUCTION**
- **TEMPORARY WORKS PROCEDURE**
- **TEMPORARY WORKS EXAMPLES**





【公司

#### **PROJECT OVERVIEW**

Project Information			
Contract No.	SD/2021/02		
Project Title	Boardwalk underneath Island Eastern Corridor		
The <i>Client</i>	Civil Engineering and Development Department The Government of the Hong Kong Special Administrative Region		
The Project Manager	Meinhardt Infrastructure and Environment Limited		
The <i>Contractor</i>	IEC Boardwalk JV       IEC Boardwalk JV         • Leighton Contractors Asia       IEC Boardwalk JV         • Sinohydro Corporation		
Contract Type	NEC4 ECC Option C		
Commencement Date	2021 Q4		
Completion Date	2025 Q2		



#### **PROJECT OVERVIEW**

- Part of government initiative to provide 34km of promenades on both sides of Victoria Harbour by 2028
- 2.2km long, with shared zone for cycling, jogging, etc
- 3 sections, with 8 themed "design concepts", including fishing, pets, arts.



#### WESTERN BOARDWALK

#### **IEC Boardwalk JV**

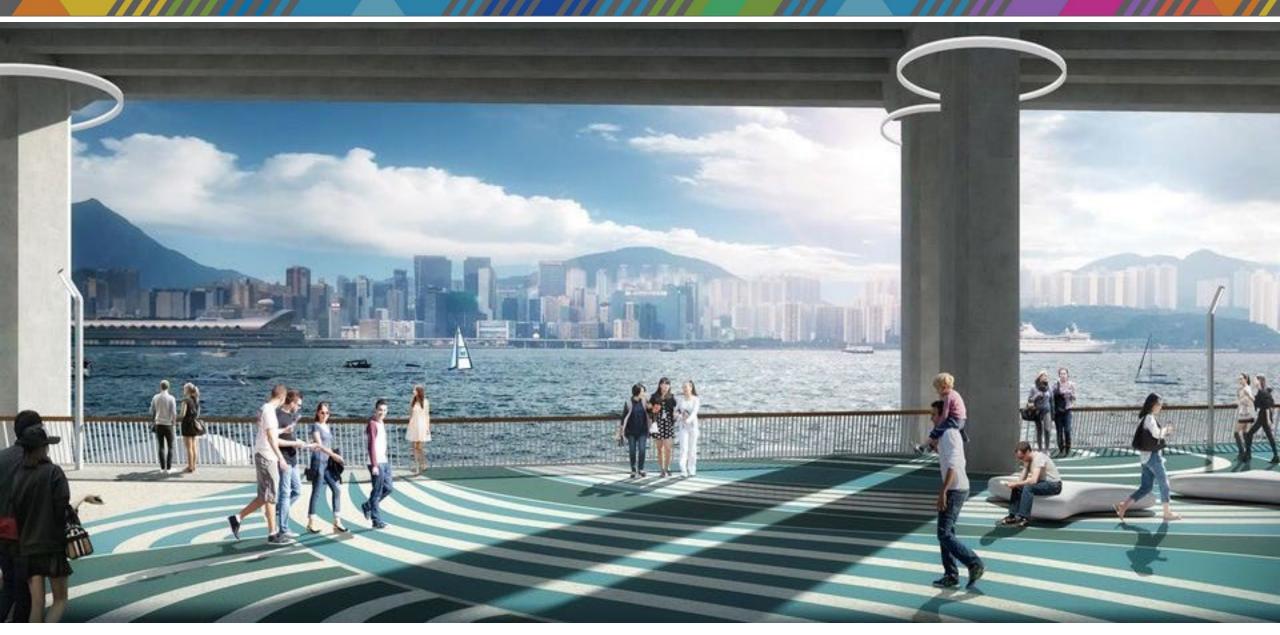


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#### EASTERN BOARDWALK

#### IEC Boardwalk JV



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森記建築有限公司 SUM KEE CONSTRUCTION LIMITED

#### **UNIQUE FEATURES**

#### **IEC Boardwalk JV**

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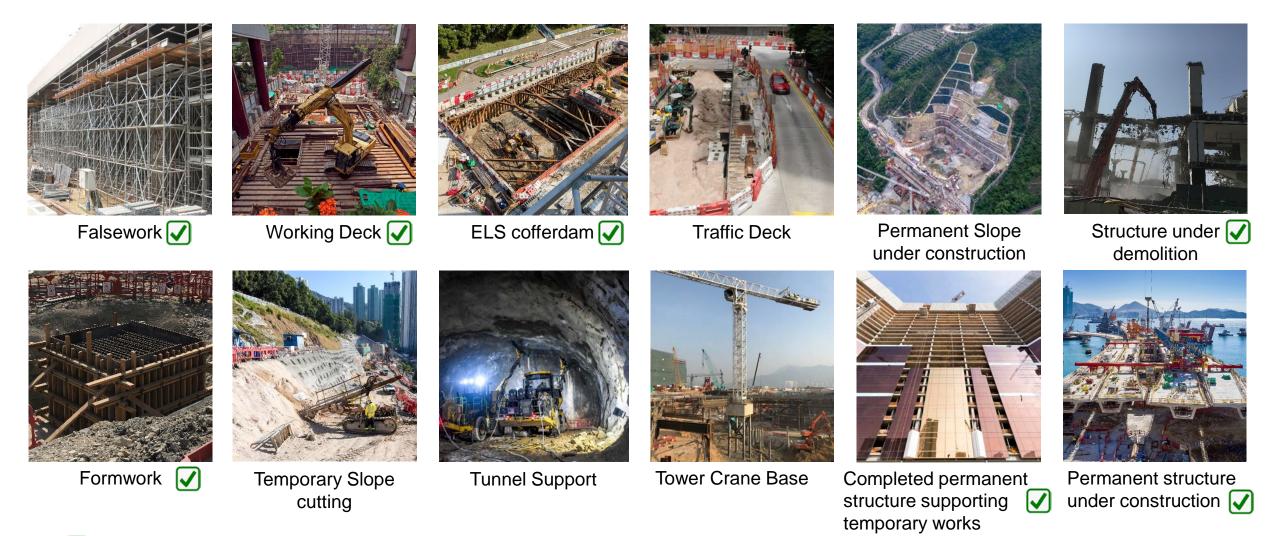


#### **TEMPORARY WORKS**

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### Temporary Works covers almost everything we do in construction





Temporary Works at Boardwalk

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### **Temporary Works Failures are Preventable**





Failures in TW persistently occur in our construction industry causing injury and even death to construction workers







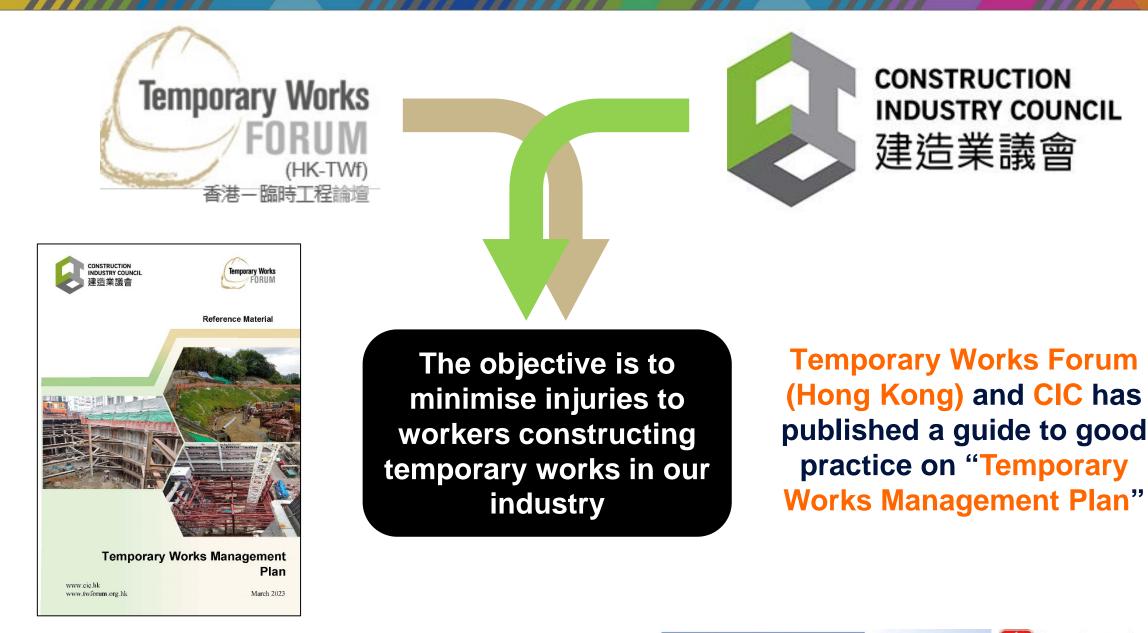
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#### **TEMPORARY WORKS BEST PRACTICE**

### IEC Boardwalk JV



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**IEC Boardwalk JV** 



**Leighton Contractors TW Management** 



**Design and Control of Temporary Works** 

Owner: Head of Engineering (HK), Leighton Contractors (Asia) Limited	
Approved by: General Manager – Pre-Contracts, Leighton Contractors (Asia) Limit	
Document No:	LAL-DEP-PRO-105 Version 4.0
Effective date	25 April 2022

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**IEC Boardwalk** 

TW Management

**Design and Control of Temporary Works** 

Owner:	Engineering Manager – IEC Boardwalk JV
Approved by:	Project Leader - IEC Boardwalk JV
Document No:	H27570_8_88_0_00_000008_PLN_2 (Based on LAL-DEP-PRO-105 V4.0 - Changes from LGAL procedure are highlighted in grey )
Effective date	31 August 2022

IEC Boardwalk JV Design and Control of Temporary Works Procedure is based on Leighton Contractors Asia Limited template

IEC Boardwalk procedure implemented in 2022, before CIC/TWF document

### IEC Boardwalk JV

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IEC Boardwalk JV

Design and Control of Temporary Works

Owner:	Engineering Manager – IEC Boardwalk JV
Approved by:	Project Leader - IEC Boardwalk JV
Document No:	H27570_8_88_0_00_000008_PLN_2 (Based on LAL-DEP-PRO-105 V4.0 - Changes from LCAL procedure are highlighted in grey )
Effective date	31 August 2022

IEC Boardwalk JV Design and Control of Temporary Works Procedure is based on Leighton Contractors Asia Limited template

IEC Boardwalk procedure implemented in 2022, before CIC/TWF document

Closely aligned with CIC/TWF Temporary Works Management Plan reference, although terminology different.

IEC Boardwalk JV Procedure also includes Contract specific requirements



Temporary Works Management Plan

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March 2023

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# **IEC Boardwalk JV**



IEC Boardwalk TW Management

2

- 1. Purpose
- 2. Definitions
- 3. Abbreviations
- 4. Applications / Exemptions
- Key Accountabilities and Required Competence of Qualified Persons
- 6. Risk Categories
- 7. Process & Procedures
- 8. Related Procedures & Forms
- 9. Appendices

Ø	CONSTRUCTION INDUSTRY COUNCILCIC / TWF建造業議會Reference Material	Temporary Works FORUM (HK-TVf) ##-BB9_TRime
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2.	Scope	Material
3.	Exemptions	
4.	TW Challenges	
5.	Parties influencing TW	
6.	Design & Risk Categories	of TW
7.	Responsible Persons in Co and Management of TW	ontrol
8.	TW Procedure	
9.	Appendices	gement Plan
		March 2023



# **IEC Boardwalk JV**



IEC Boardwalk TW Management

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		March 2023

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9.	Temporary Works Management Appendices Plan
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IEC Boardwalk TW Management

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# **IEC Boardwalk JV**



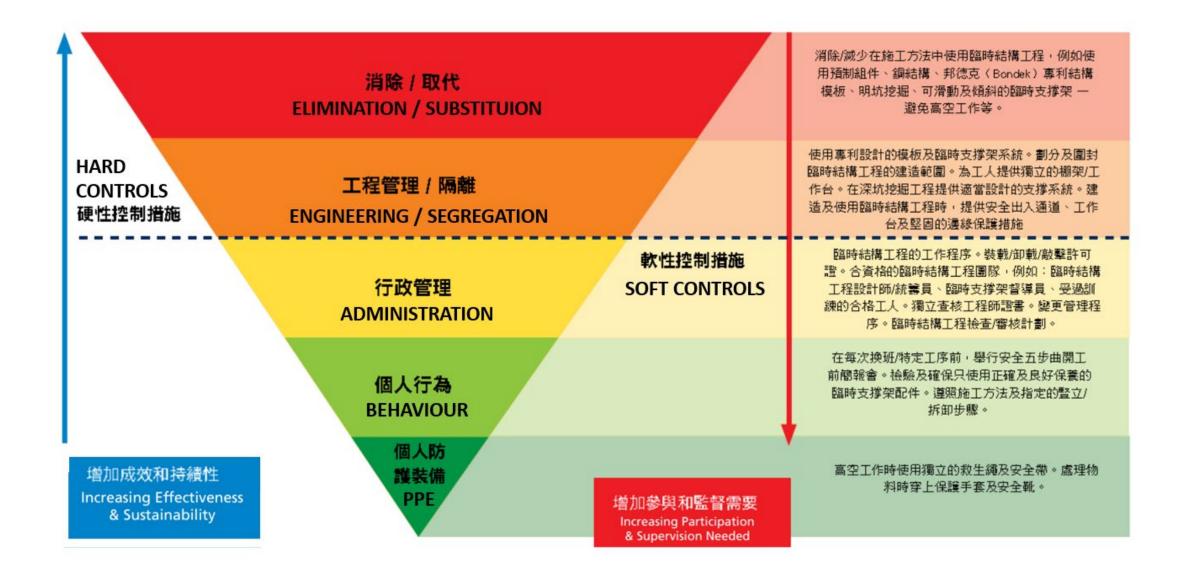
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#### **IEC Boardwalk JV**



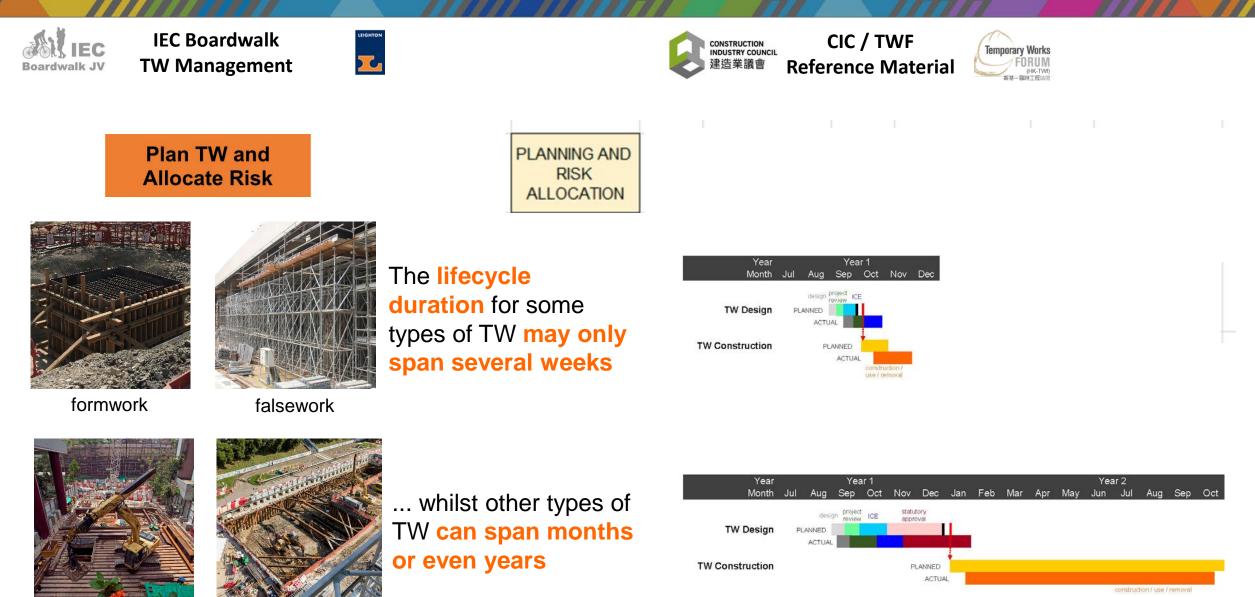


### **TEMPORARY WORKS LIFE CYCLE – PLANNING**

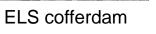
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working deck



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### **IEC Boardwalk JV**





### **TEMPORARY WORKS LIFE CYCLE – DESIGN BRIEF**

External Parties Review List

Temporary Work Risk Category

Reviewed by TWC

Reviewed and Issued by EM

Agreed by R:

ER 🗆

Design allocated

gineering Mana

a the TM/1 TMD to prepare

sponsible Site Pers

BD/GEO

am

Signature

mano

allable TW online which address

Date Fully Approved ICE Certified Design is Required

16 Aug 2017

13 Jun 201

14 Jul 201 Task Review

Workshop Date

Date

H27570 & 88 0 00 000008 PLN 2 /3

27 Jul 2017

Date

#### **IEC Boardwalk JV IEC Boardwalk** CIC / TWF CONSTRUCTION **Temporary Works** INDUSTRY COUNCIL FORUM **TW Management Reference Material** 建浩業議 **Boardwalk JV** (HK-TWf) 香港-臨時工程論增 Plan TW and PLANNING AND **DESIGN AND** RISK Allocate Risk VERIFICATION ALLOCATION Appendix H IEC Boardwalk JV **TW Design and** Permits and Forms The TW1 Design Brief conveys the requirements Checking Brief No. TW1-0014 Package No. T-D06 of the design to the TWD. Brief Description of the Works to b Designed Information provided in the TW1 Design Brief should be unambiguous and as complete as possible to ensure the TW designs can be completed efficiently and with minimal Attached to Facilitate the Other Relevant Dra need for revisions. Re-Use of Existing Stock Ma itiated by R 11 Jun 2017

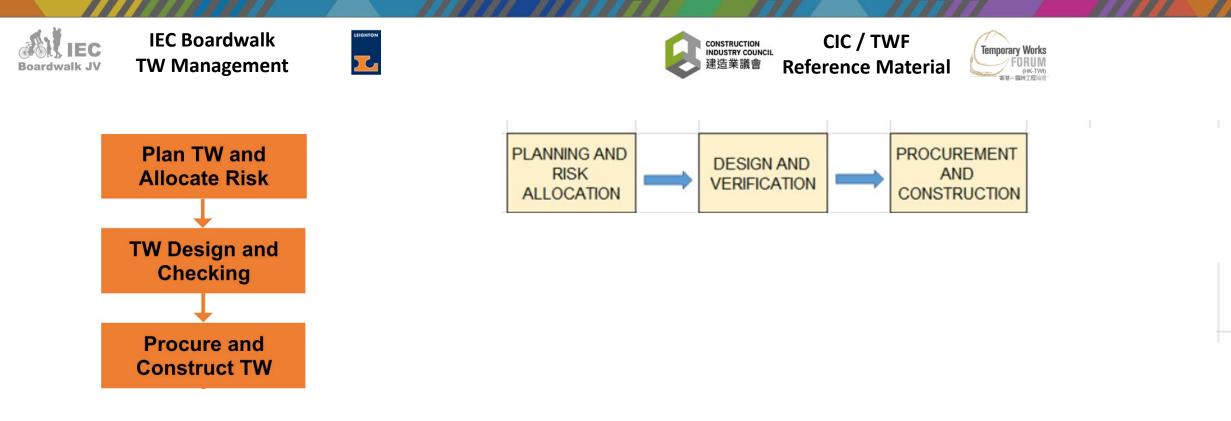
#### SAFETY BY DESIGN TASK REVIEW

The objective of Safety by Design is to achieve a balanced decision amongst competing alternative TW options / TW methods / TW schemes with due consideration of time and cost constraints

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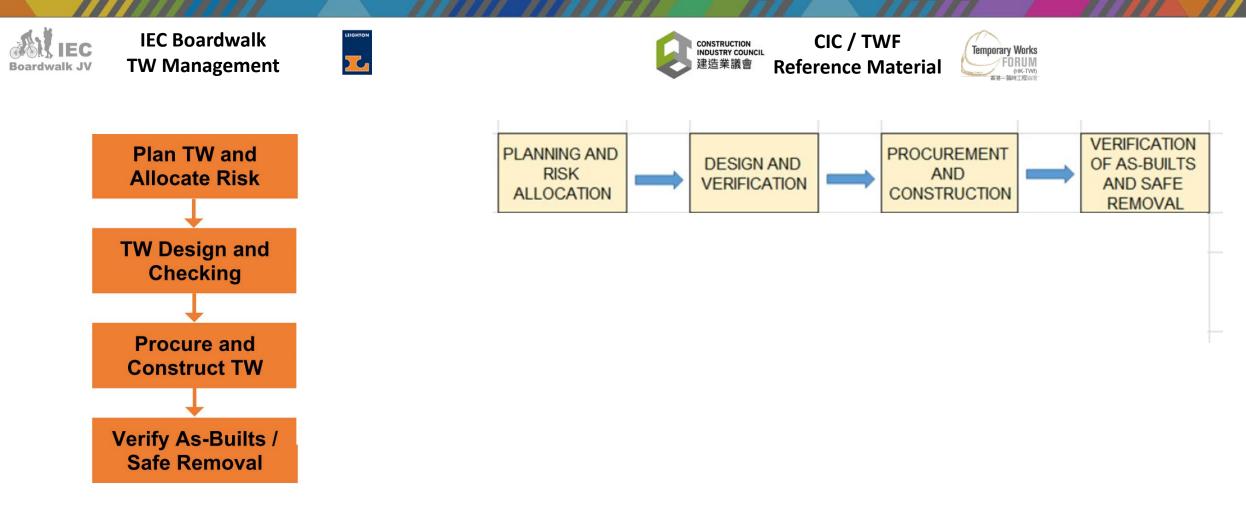


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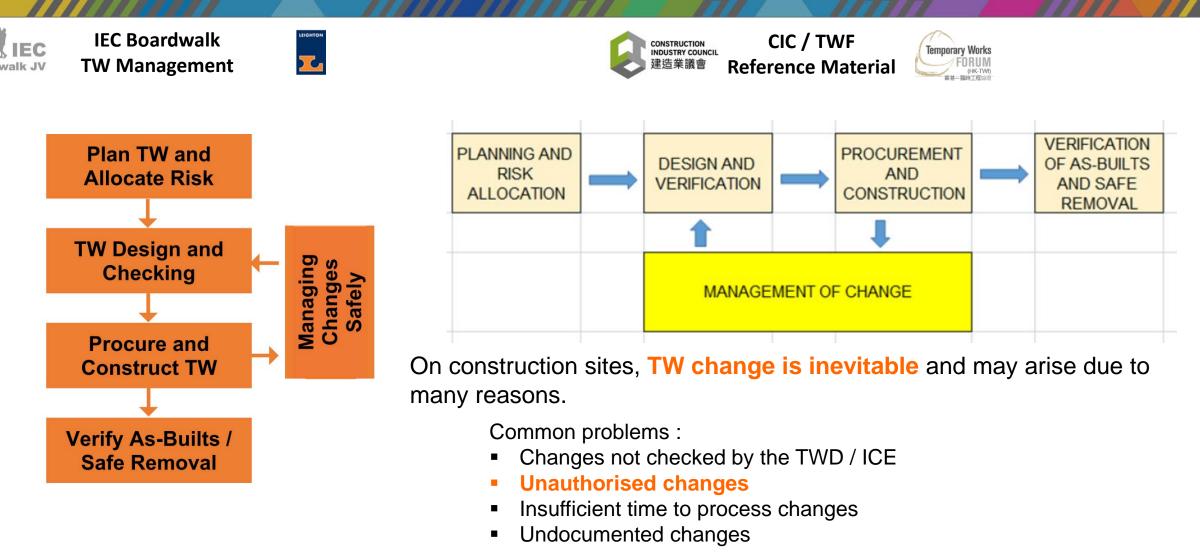


### IEC Boardwalk JV





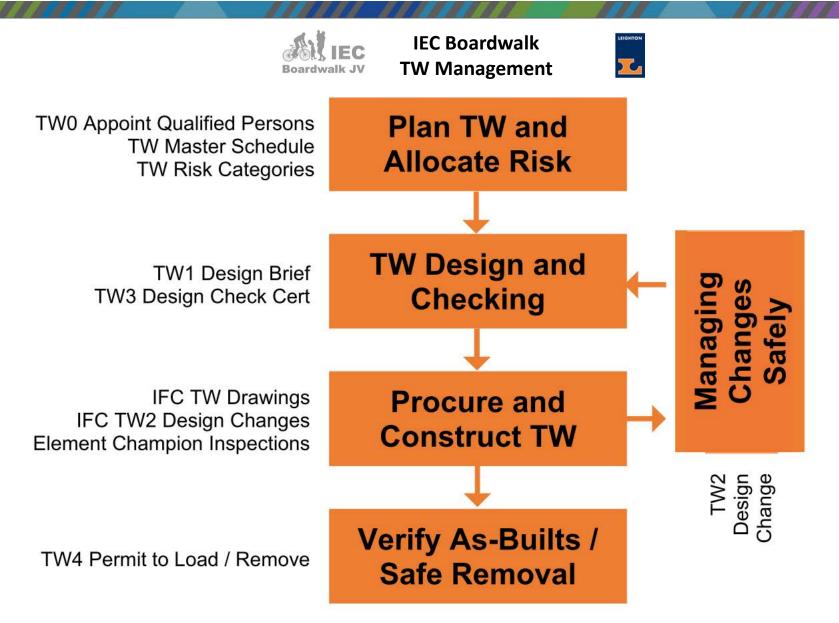
# IEC Boardwalk JV



The **TW2 Design Change form** is used to request and record changes in the design or for the TWD to modify designs already issued.

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### TEMPORARY WORKS LIFE CYCLE – RELATED DOCUMENTS



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#### **TEMPORARY WORKS MANAGEMENT - PEOPLE**

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IEC Boardwalk TW Management



#### **PEOPLE**

EM = Engineering Manager TWC = Temporary Works Coordinator TWD = Temporary Works Designer RSP = Responsible Site Person ICE = Independent Checking Engineer

> Design and Control of Temporary Works

The D&CTW procedure identifies persons with clear responsibilities and obligations at different stages of the TW procedure



CIC / TWF



#### PEOPLE

**EM = Engineering Manager TWC = Temporary Works Coordinator TWD = Temporary Works Designer TWS = Temporary Works Supervisor ICE = Independent Checking Engineer** 

Temporary Works Management Plan

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### **TEMPORARY WORKS MANAGEMENT – PEOPLE**

# IEC Boardwalk JV





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CIC / TWF



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#### Design and ( Temporary

### **Temporary Works Coordinator**

- Coordinate the planning and design stage of TW life-cycle
- Coordinate between TWD/ICE & construction team
- Monitor the erection, use, maintenance and dismantling of TW

Engineering Manager – II	

Temporary Works Management Plan

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### **TEMPORARY WORKS MANAGEMENT – PEOPLE**

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#### Temporary Works Coordinator

- Coordinate the planning and design stage of TW life-cycle
- Coordinate between TWD/ICE & construction team
- Monitor the erection, use, maintenance and dismantling of TW

#### **RSP / Temporary Works Supervisor**

- Responsible for detailed implementation of TW construction
- Is the responsible person for the safe delivery of all aspects of TW execution
- Cooperates with TWC during design and planning stage

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#### **TEMPORARY WORKS MANAGEMENT - DOCUMENTATION**

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# IEC Boardwalk JV

Boardwalk JV

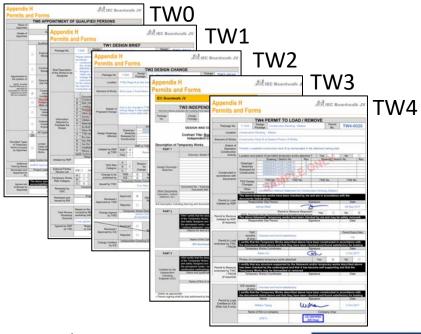
IEC Boardwalk TW Management

#### PEOPLE

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**FORMS** Temporary Works Master Schedule TW0 = Appointment Form TW1 = Design Brief TW2 = Design Change TW3 = Design Change TW3 = Design Check Certificate TW4 = Permit to Load / Remove The D&CTW procedure includes a **TW Master Schedule** and **five TW forms** to facilitate and validate the underlying TW objectives.

TEMPORARY WORKS MASTER SCHEDULE												
Design Package No.	TW Package Description	TW Risk Cat	RSP	TWC	тусм	TWD	ICE	Date Fully Approved ICE Certified Design is Required	Related TW1	Related TW2	Related TW3	Related TW4
A	Contract Wide TW Packages											
T-A01	TW Geological Drawings	A	Paul Green	Cecilia Singh		Consultant 1	ICE 1	10	n/a			
T-A02	Contract Wide ELS General Notes & Details	A	8	Adam Ho		Consultant	ICE 1		n/a	TW2-0008	TW3-0008	-
T-A03	Instrumentation and Monitoring Drawings	A	Kai Tak Chan	Cecilia Sinch		Consultant	ICE 1	20 Mar 17	n/a	TW2-0005	TW3-0009	-
в	Site Establishment											
T-B01	Works Area Plans & Site Utilisation Plans	с	Andrew Pang	Cecilia Singh	Kylie Tam	Site Eng Team	CK Hau	13 Mar 17	TW1-0001		TW3-0003	
T-B02	Project Site Office	В	Andrew Pang	Cecilia Singh		Specialist Subcon 1	ICE 1	13 Mar 17	TW1-0003		TW3-0004	TW4-00
T-B03	Hoarding / Fencing	С	Andrew Pang	Cecilia Singh		Specialist Subcon 2	ICE 1	20 Mar 17	TW1-0002		TW3-0001	TW4-00
T-B04	Project Signboard	C	Andrew	Cecilia		Specialist	ICE 1	20 Mar 17	TW1-0005		TW3-0002	TW4-00





Plan

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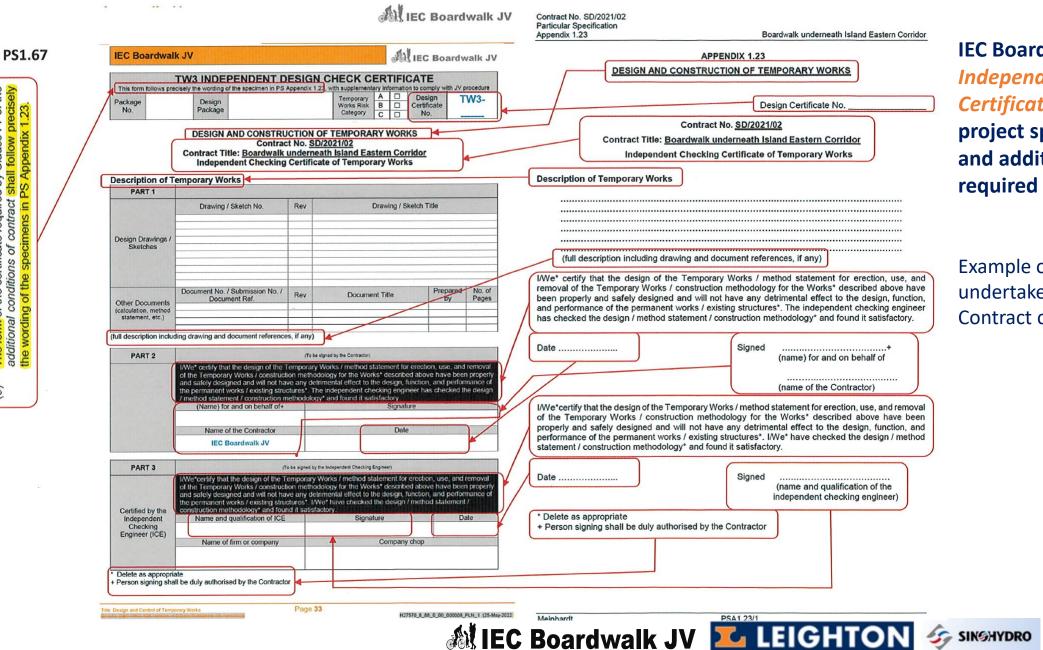
#### **TEMPORARY WORKS MANAGEMENT - DOCUMENTATION**

of the

The form of the certificate required by Clause F7

(6)

### **IEC Boardwalk JV**



IEC Boardwalk JV "TW3 Independent Design Check Certificate" incorporates project specific requirements and additional information required by JV procedure

Example of document mapping undertaken to demonstrate Contract compliance

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### **TEMPORARY WORKS MANAGEMENT – RISK CATEGORIES**

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Boardwalk JV



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#### **RISK CATEGORIES**

A = Major / Complex

- B = Medium
- C = Minor / Simple

**Risk category** determines the required qualified persons for the design, checking and inspection of TW

Ris Categ		omple	exity	Examples					
4	• ••	IAJ OMI	<ul> <li>tunnel temporary support</li> <li>micro-tunnelling / pipe jacking</li> <li>tunnel portals and shafts</li> <li>ground support schemes &gt; 4.5m deep</li> <li>strutted excavations &gt; 4.5m deep</li> <li>heavy lifting and hoisting schemes &gt;25T</li> <li>jacking or underpinning schemes</li> <li>working platforms for plant / cranes / piling rigs</li> </ul>						
E	B MEDIUM			<ul> <li>ground support schemes 2m - 4.5m deep</li> <li>strutted excavations 2m - 4.5m deep</li> <li>open cut excavations &gt;4.5m deep</li> <li>major temporary support to utilities suspended over excavations</li> <li>temporary lifting and hoisting systems (5-25T)</li> <li>double sided formwork &gt;3m high</li> <li>single sided formwork 3-6m high</li> </ul>					
c		INC		<ul> <li>strutted</li> <li>open cu</li> <li>minor te</li> <li>tempora</li> <li>double s</li> </ul>	exca t exc mpc ry lif sideo	ort schemes <2m dee avations <2m deep cavations 1.2m - 4.5m rary support to utilities ting and hoisting syste I formwork >0.4m and formwork >0.4m and <	deep suspended ov ms (<5T) <3m high	ver excavations	
Risk Category	Complexity		Temporary Wor (TWD		Inc	lependent Checking Engineer (ICE)	Construction Supervision	Site Inspection	
A	MAJOR / COMPLEX	:	Engineering C Specialist Sub Supplier		•	Engineering Consultant	CM / RSP	ICE & TWC	
в	MEDIUM	:	Engineering C Specialist Sub Supplier		•	Engineering Consultant	CM / RSP	тис	
с	MINOR / SIMPLE	- Createlist Cub son			•	Engineering Consultant; or nominated & approved Competent Design Engineer	CM / RSP	TWC / TWCM	

CONSTRUCTION INDUSTRY COUNCIL 建造業議會 Dof

CIC / TWF Reference Material



#### PEOPLE

INDUSTRY COUNCIL	
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#### **RISK CATEGORIES**

- A = Major / Complex Works Management
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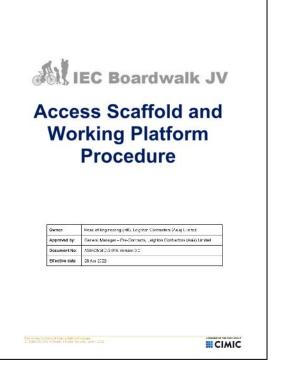


- Regular Face-to-Face Training / Refresher Sessions
- E-Learning Modules

	<b>Lei</b> Lean	ghton Asia ning Portal		Help Co	ntact Us   Logout
Home	Lear	ning Centre Career Centre Connect			
Lea	rning	]			
		Learning Module Name	Status	Start Date - End Date	🗸 Score 🗘
	ø	Multi-Language	Completed	22-Dec-2022 14:47 - 27-Jan-2023 09:34 HKT	0
		✓ Hide Sub-Modules			
	0	TW Module 1 - Temporary Works Overview Multi-Language	Completed	27-Jan-2023 08:45 - 27-Jan-2023 08:57 HKT	100
	٥	<b>W Module 2A - People + Responsibilities</b> Multi-Language	Completed	27-Jan-2023 09:01 - 27-Jan-2023 09:14 HKT	90.909
	ø	TW Module 2B - TW Lifecycle Planning Design Multi-Language	Completed	27-Jan-2023 09:15 - 27-Jan-2023 09:26 HKT	87.5
	ø	TW Module 2C - TW Construction Multi-Language	Completed	27-Jan-2023 09:27 - 27-Jan-2023 09:34 HKT	100



# IEC BOARDWALK JV – ACCESS SCAFFOLD / WORKING PLATFORMS 🔊 IEC Boardwalk JV





# IEC BOARDWALK JV – ACCESS SCAFFOLD / WORKING PLATFORMS 👫 IEC Boardwalk JV

Procedure

Head of Engineering (HK). Le chter Contractors (Asia) Limited

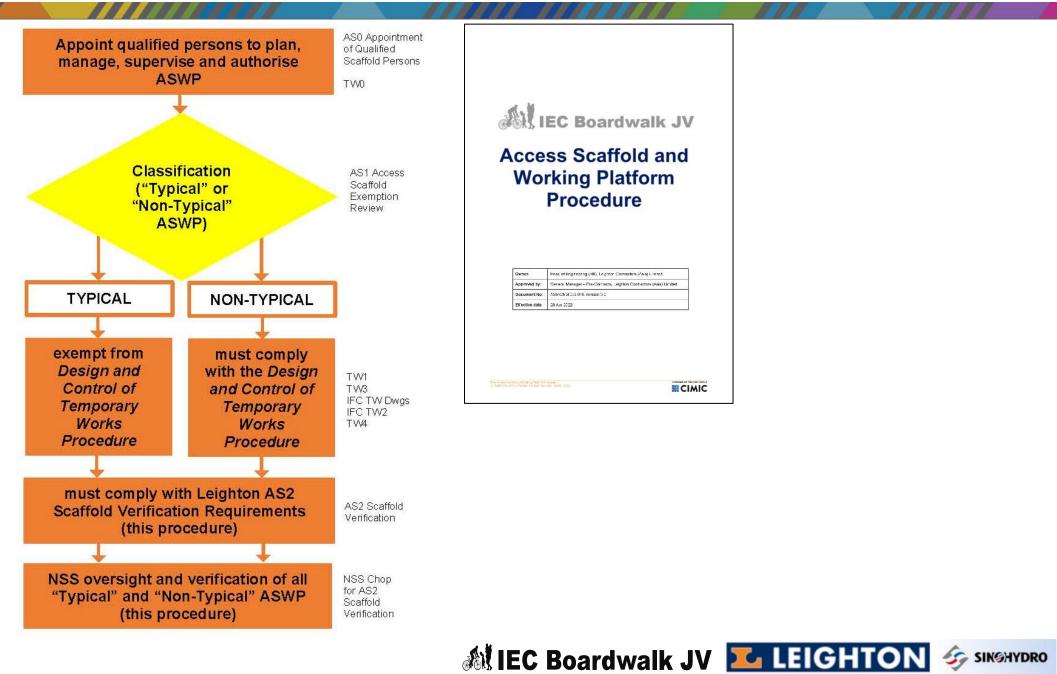
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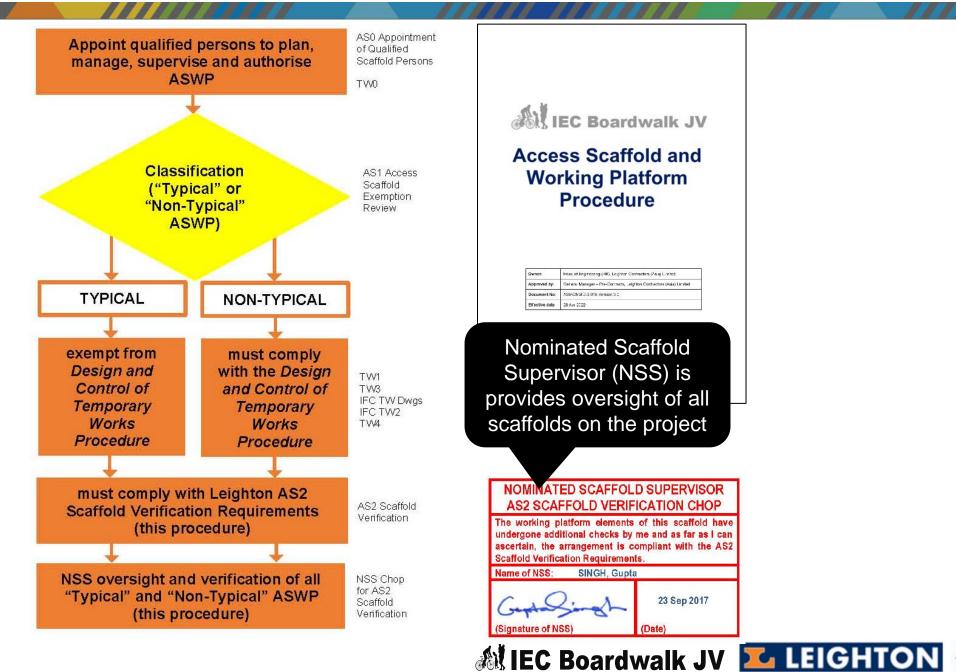
General Manager - Pre-Contracts, Leighton Contractors (Asia) Limited

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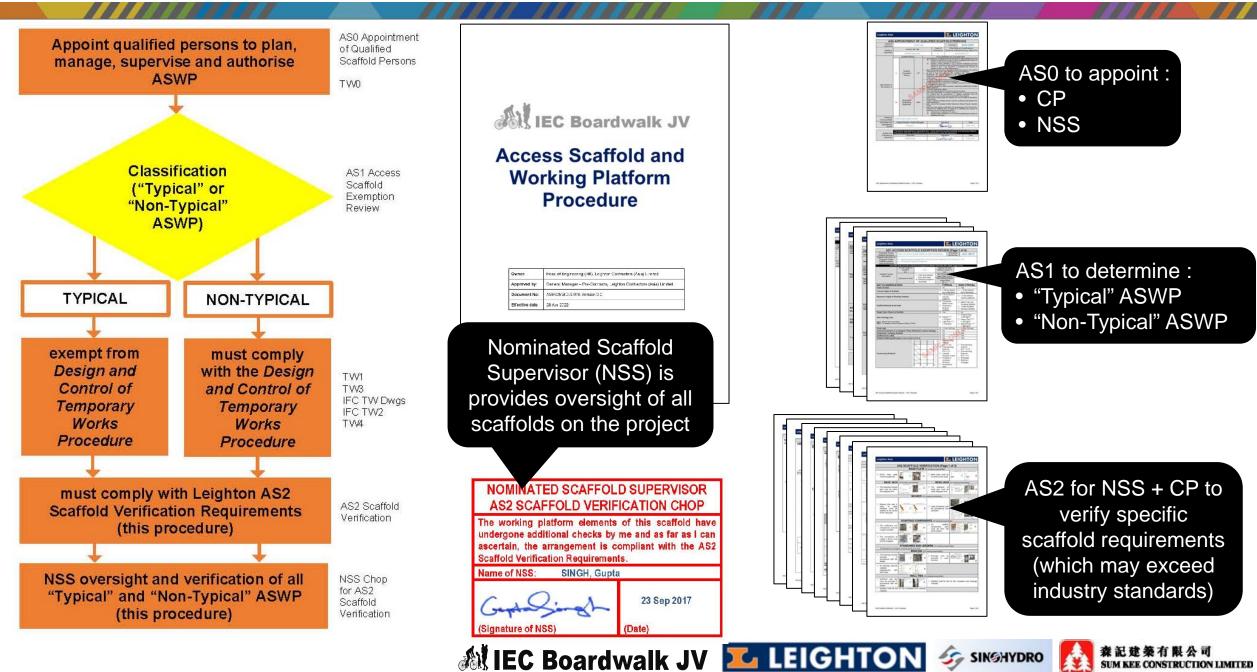


## IEC BOARDWALK JV – ACCESS SCAFFOLD / WORKING PLATFORMS 🔊 IEC Boardwalk JV





### IEC BOARDWALK JV – ACCESS SCAFFOLD / WORKING PLATFORMS 🔊 IEC Boardwalk JV



#### **IEC Boardwalk JV**

# **TEMPORARY WORKS** AT **BOARDWALK UNDERNEATH IEC**





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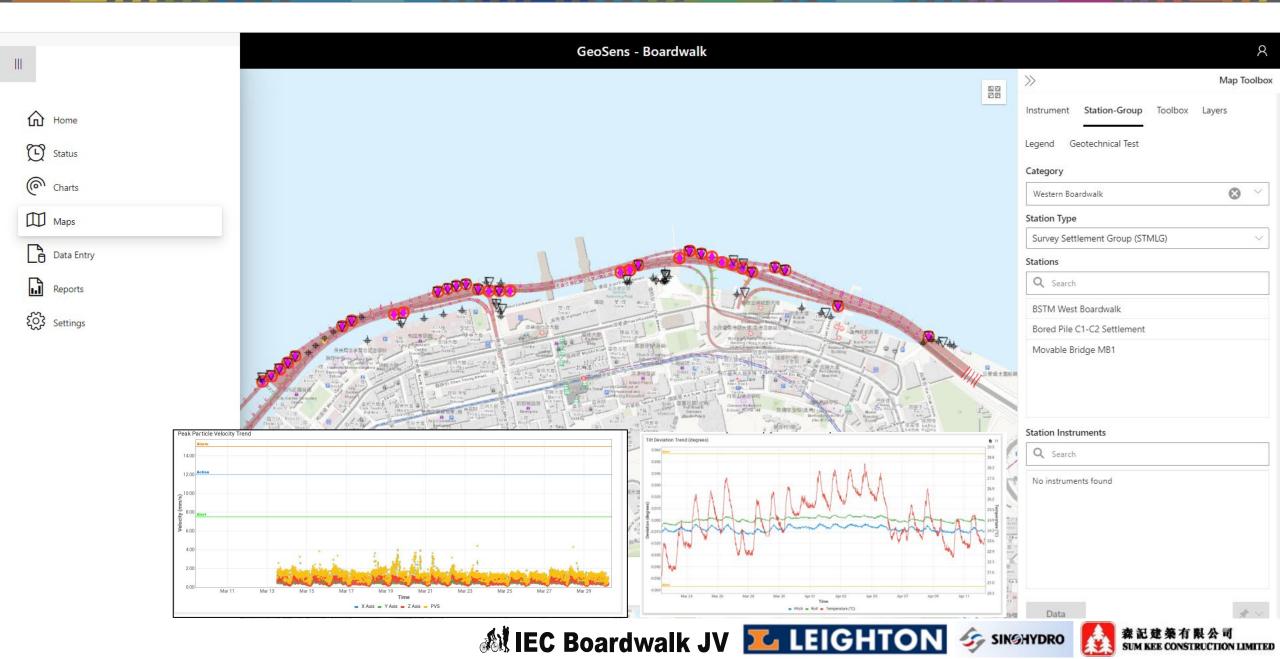


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#### Restricted Flying Zone (RFZ) : limits use of aerial drones compare to other projects



#### **BOARDWALK – INSTRUMENTATION AND MONITORING**



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#### CCTV provides live view of site and allows viewer to see multiple worksfronts at the same time

This can greatly assist in verifying temporary works controls / compliance is in place; CCTV can be linked to AI functions to enforce TW control items (e.g. plant proximity to seawall)











#### EXISTING PILECAP REPAIR

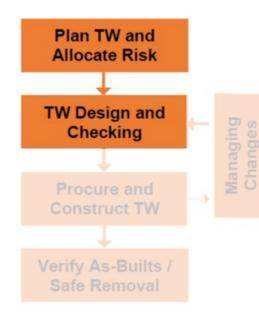


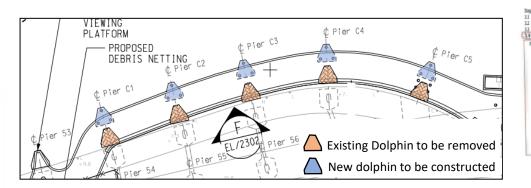




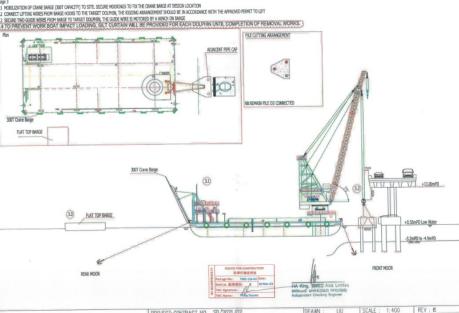
#### TW MANAGEMENT – PLANNING / DESIGN / CHECKING

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Drawings chopped by TWC and ICE "Issued for Construction (IFC)"

Only drawings with "IFC" chop shall be used for construction of temporary works

Pre-works planning and method statement development



#### **BOARDWALK – SMART SYSTEMS – UNDERWATER DRONE**

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	Diving Team set-up and c	Diving Equipment		
			設備Equipment	Uses and Inspections
		アレビス アンドレン アン・アン・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	低壓空氣壓縮機 Low-pressure Compressor	<ul> <li>一般供氧 General air supply</li> <li>開始工序前試氣 Conduct air test before commencement of works procedure</li> </ul>
低壓空氣壓縮機	濾芯 潛水主管	T 潛水支援員 Diver	後備高壓空氣瓶	• 緊急供氧 Emergency air supply
Low-pressure Compressor	Filter Diving Supervisor	Diver's Tender	Back up high- pressure air supply	<ul> <li>根據瓶上檢測日期進行檢測 Test the cylinder according to specified date of the cylinder</li> </ul>
		通立供氣管 Independent	濾芯 Filter	<ul> <li>過濾水分 Filter away air moisture</li> <li>開始工序前測試呼吸器具 Pre-use test with Breathing appliances</li> </ul>
		Umbilical	控制版面 Control Panel	• 使用前測試 Pre-Use Test
	控制版面 Control Panel		獨立供氣管 Independent Umbilical	<ul> <li>輸送空氣 Convey compressed air</li> <li>使用前測試氣壓 Pre-Use Test on air pressure</li> </ul>
後備高壓空氣瓶	潛水支援員		潛水員必須帶備緊急氧氣瓶 Diver must wear Bailout bottles.	
Back up high-pressure air supply	Diver's Tender	後備潛水員 Backup Diver		動時,潛水員必須必須上水。When back supply is activated, diver must surface.

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#### TW MANAGEMENT - PLANNING / DESIGN / CHECKING

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#### **Underwater Drone** "Robo dolphin"



#### Where possible, used to replace diving works

- Increased Safety
- **Increased Productivity**
- Lower Cost

#### **Typical Uses**

- Silt curtain inspection
- **Condition inspections** 
  - Existing structures
  - Pile removal







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#### DOLPHIN REMOVAL – UNDERWATER DRONE CHECKED FINAL CONDITION **MILEC Boardwalk JV**



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**EXISTING PILECAP REPAIR** 

#### **IEC Boardwalk JV**

# **EXISTING PILECAP REPAIRS**







#### EXISTING PILECAP REPAIR





#### **EXISTING PILECAP REPAIR – ACCESS PLATFORMS**

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Туре А







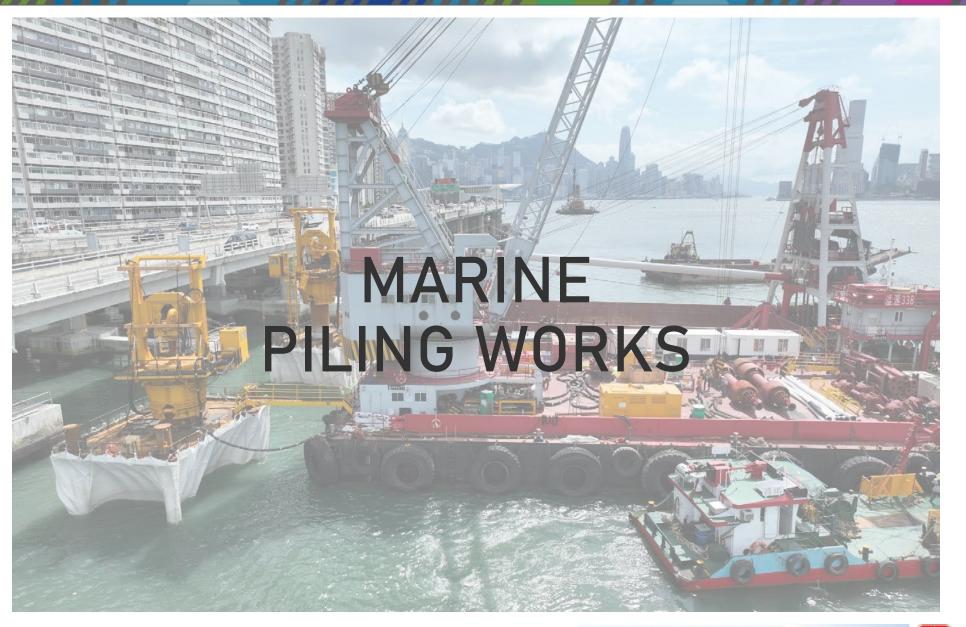


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#### MARINE PILING WORKS

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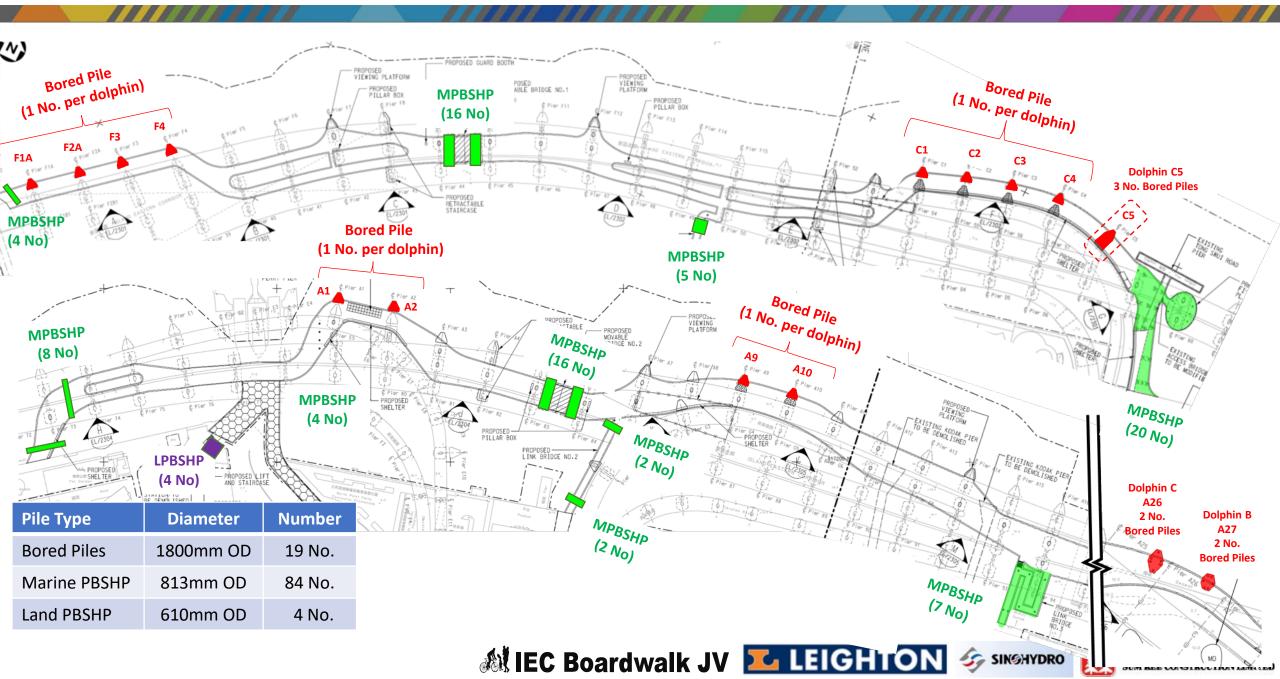






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#### MARINE PILING WORKS



#### MARINE PILING – BORED PILING – PLANT & EQUIPMENT

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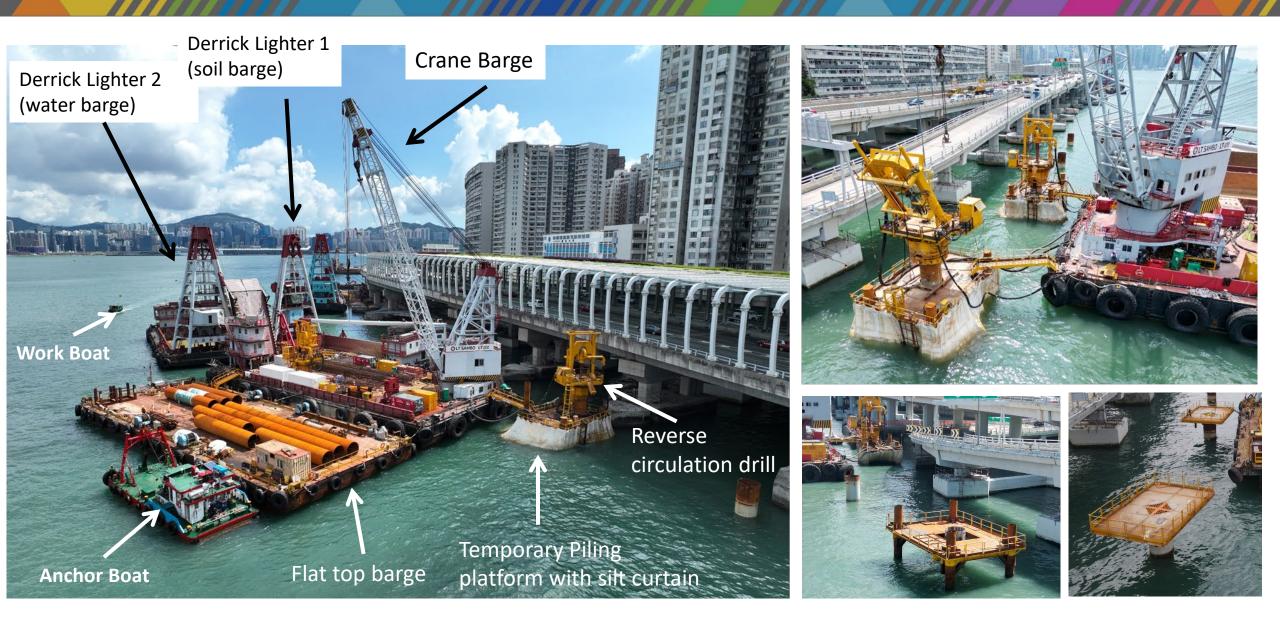
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#### MARINE PILING - BORED PILING - PLANT & EQUIPMENT

#### **M** IEC Boardwalk JV





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#### MARINE PILING – TEMPORARY PLATFORMS FOR PBSHP

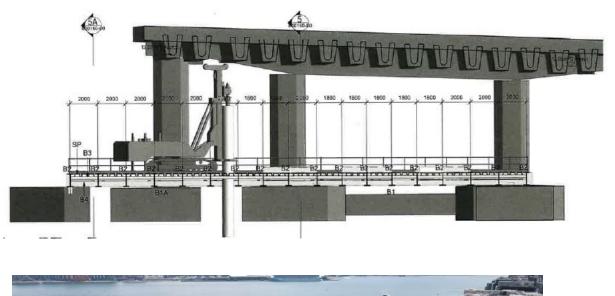
- Construction of piles near shoreline using swing leader
- Seawall stability assessments carried out in advance
- Temporary plant platforms supported on piles

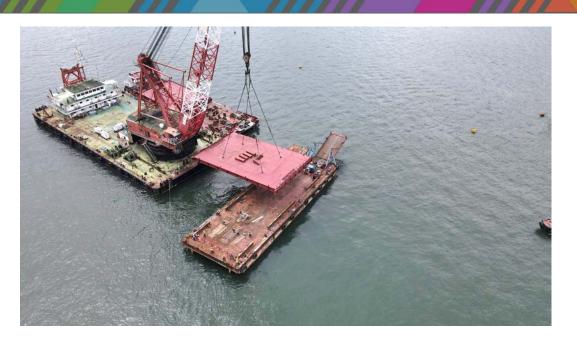




#### MARINE PILING - TEMPORARY PLATFORMS FOR PBSHP

#### **IEC Boardwalk JV**







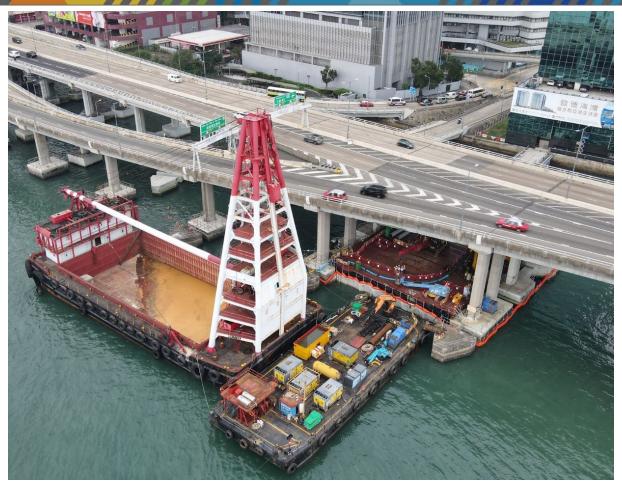


Temporary piling platform sits on existing IEC pile caps

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#### MARINE PILING – TEMPORARY PLATFORMS FOR PBSHP

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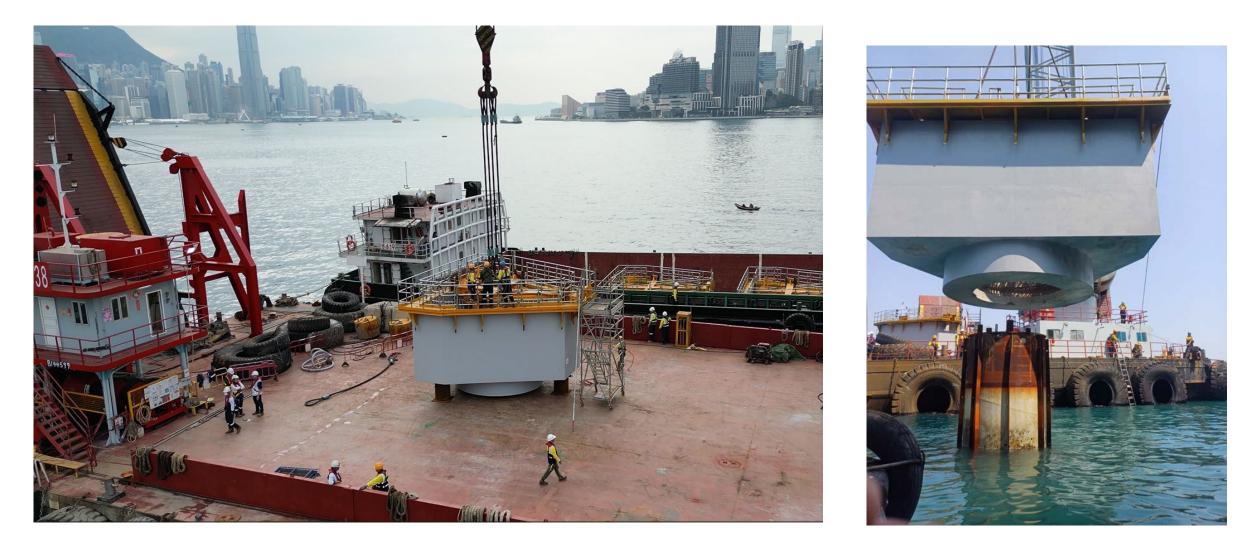
#### PRECAST SHELL FOR DOLPHIN







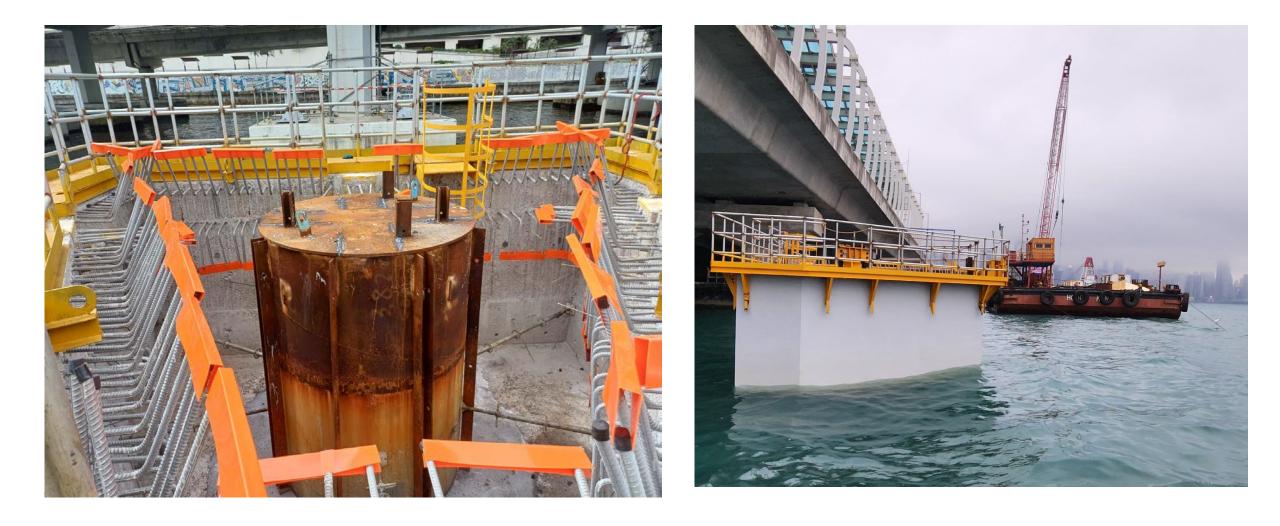
#### PRECAST SHELL FOR DOLPHIN





#### PRECAST SHELL FOR DOLPHIN

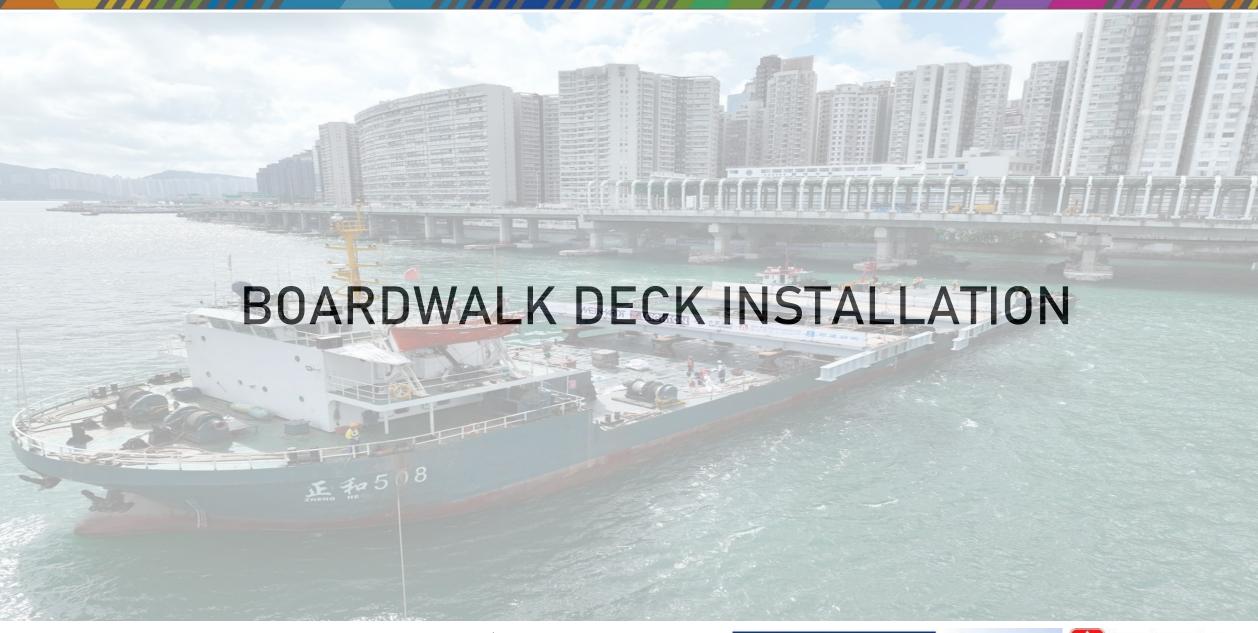
#### **IEC Boardwalk JV**



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#### **BOARDWALK DECK INSTALLATION**

#### **IEC Boardwalk JV**

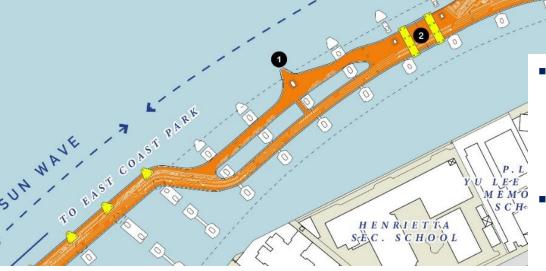


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#### **BOARDWALK DECK – ALL MODULES UNIQUE**

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ONG SHUI GARDEI



- All modules are unique
  - 63 deck units + 5 bridges
  - 150T 450T (structural elements only)
  - Typically 25m long and 6 25m wide

#### Construction methodology – Stepwise Approach

- Start with:
  - Small panel
  - Low panel
  - 1 panel per delivery
- Increasing complexity on later deliveries
- Initial units as structural elements only. Increasing ABWF content

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#### **BOARDWALK DECK – OFF-SITE FABRICATION**



#### **BOARDWALK DECK – OFF-SITE FABRICATION**

#### **IEC Boardwalk JV**

#### Zhongshan Offsite Fabrication Yard





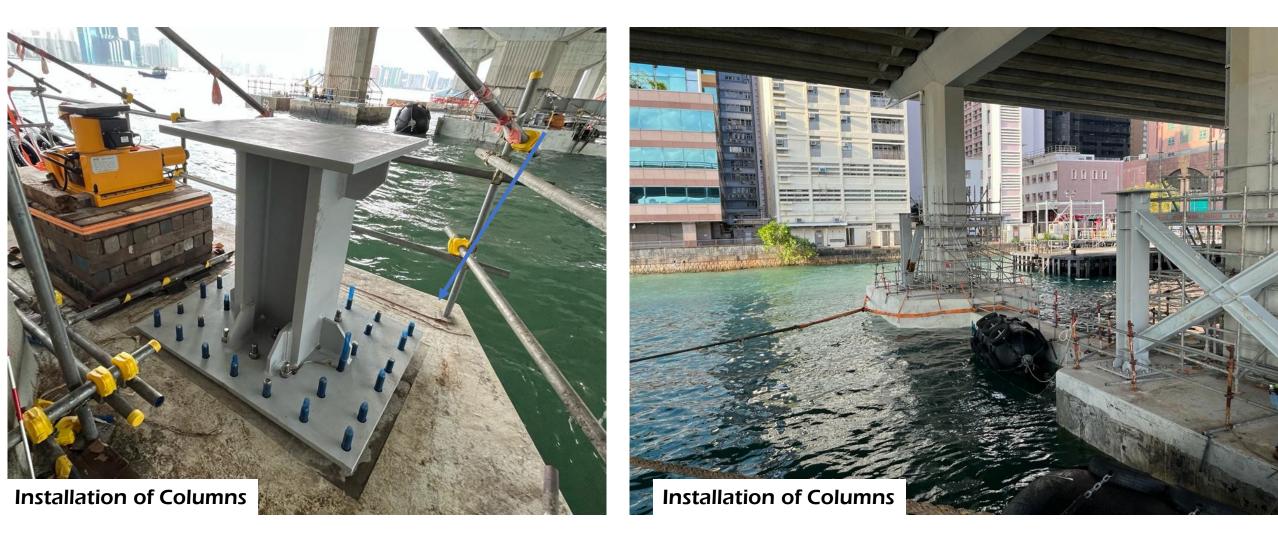


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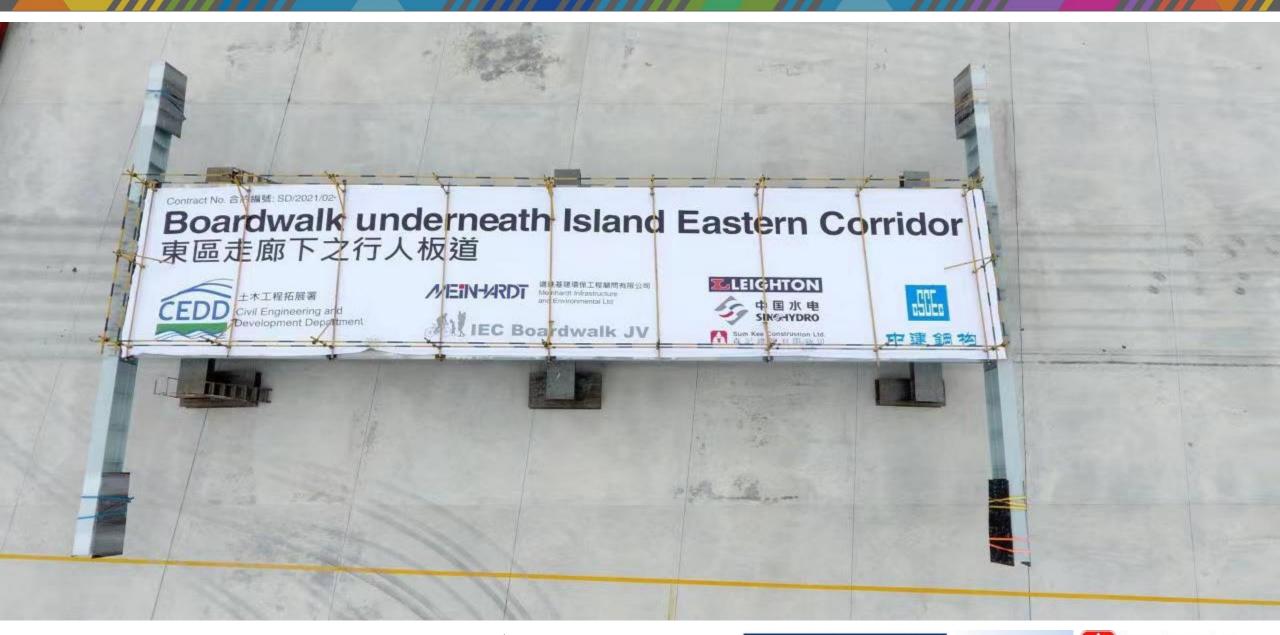
#### **BOARDWALK DECK – ON SITE PREPARATION WORKS**

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#### **BOARDWALK DECK – COMPLETED MODULE**

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#### **BOARDWALK DECK – LOADING BARGE**

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#### BOARDWALK DECK – DELIVERY BY BARGE TO HONG KONG

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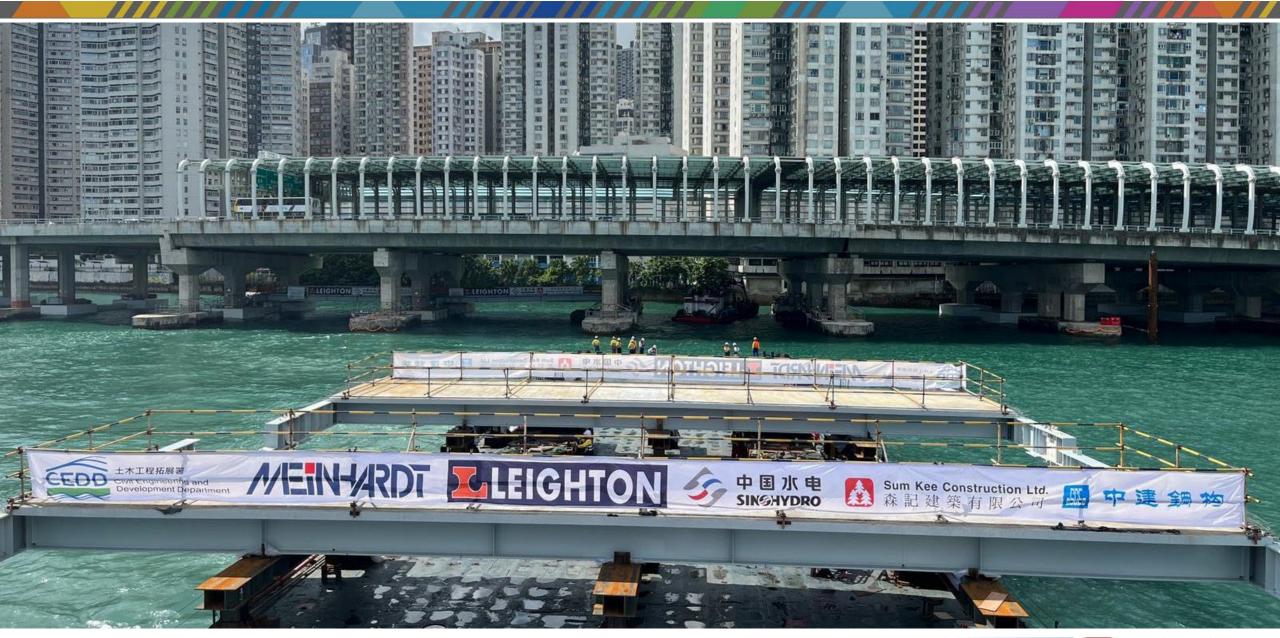


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#### **BOARDWALK DECK – POSITIONING BARGE**

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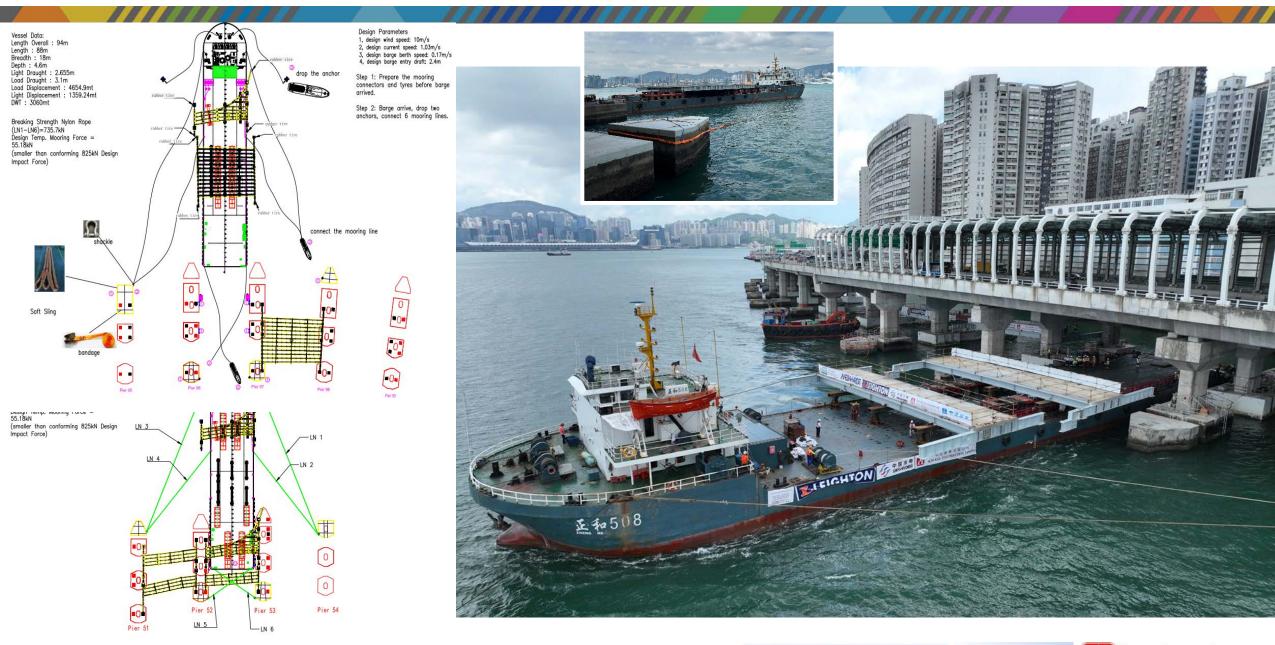
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#### **BOARDWALK DECK – MOORING**

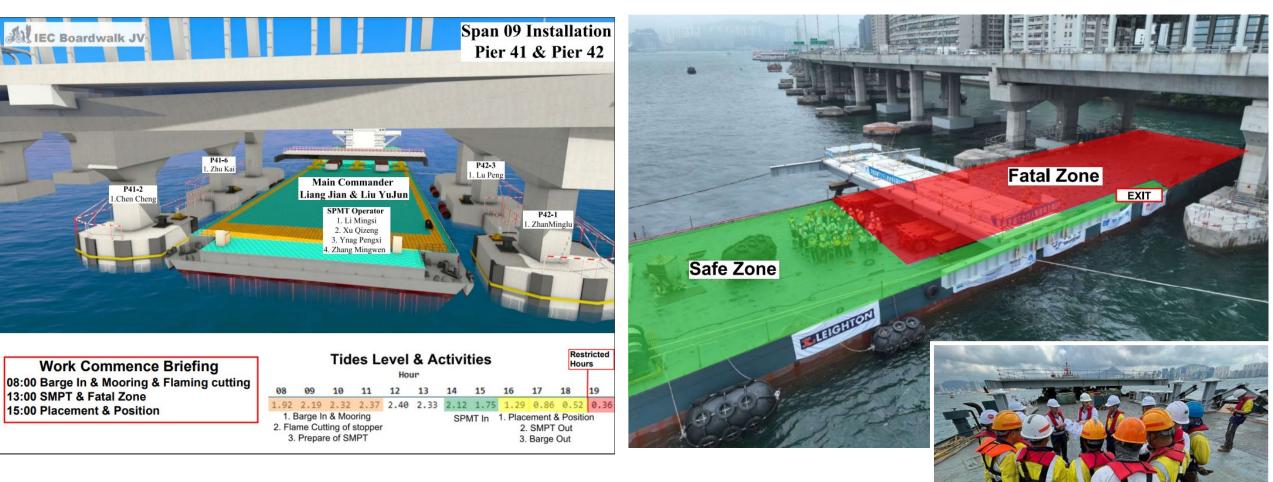
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#### BOARDWALK DECK INSTALLATION – PRE TASK BRIEFING – DYNAMIC RISK ASSESSMENT

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- Unique briefing for each module installed
- Timing of tide levels, working activities, decision making hold points
- Plant operation zones

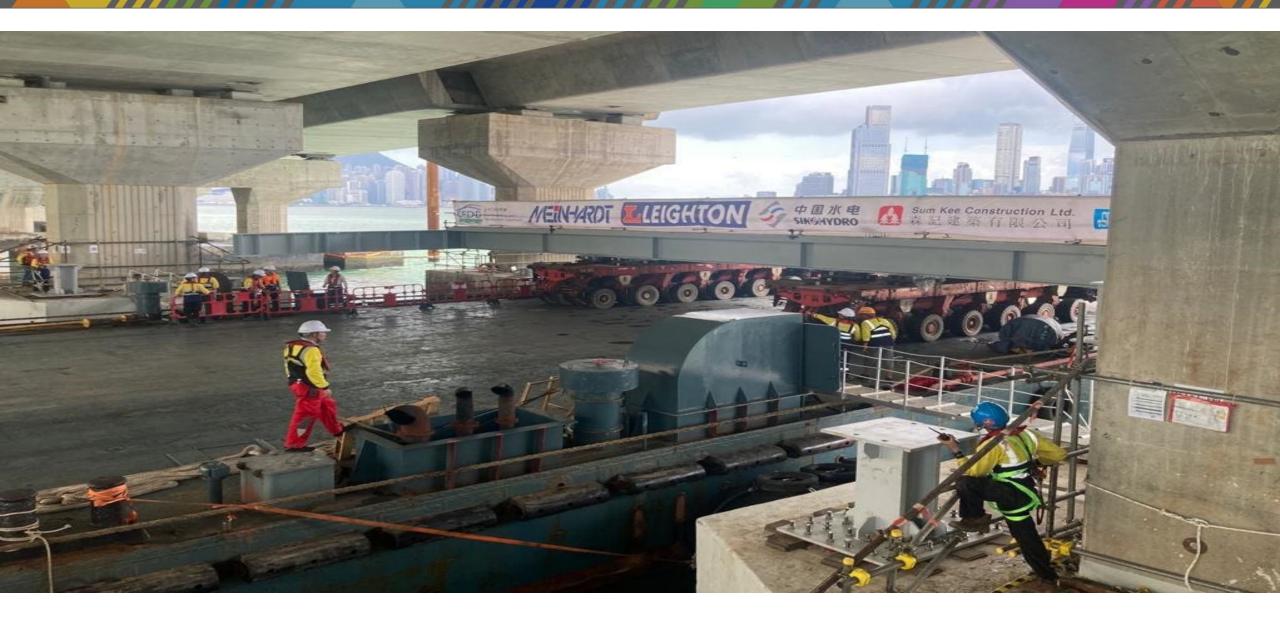






#### **BOARDWALK DECK INSTALLATION – POSITIONING DECK MODULE USING SPMT**

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**BOARDWALK DECK INSTALLATION – POSITIONING DECK MODULE BY SPMT** 

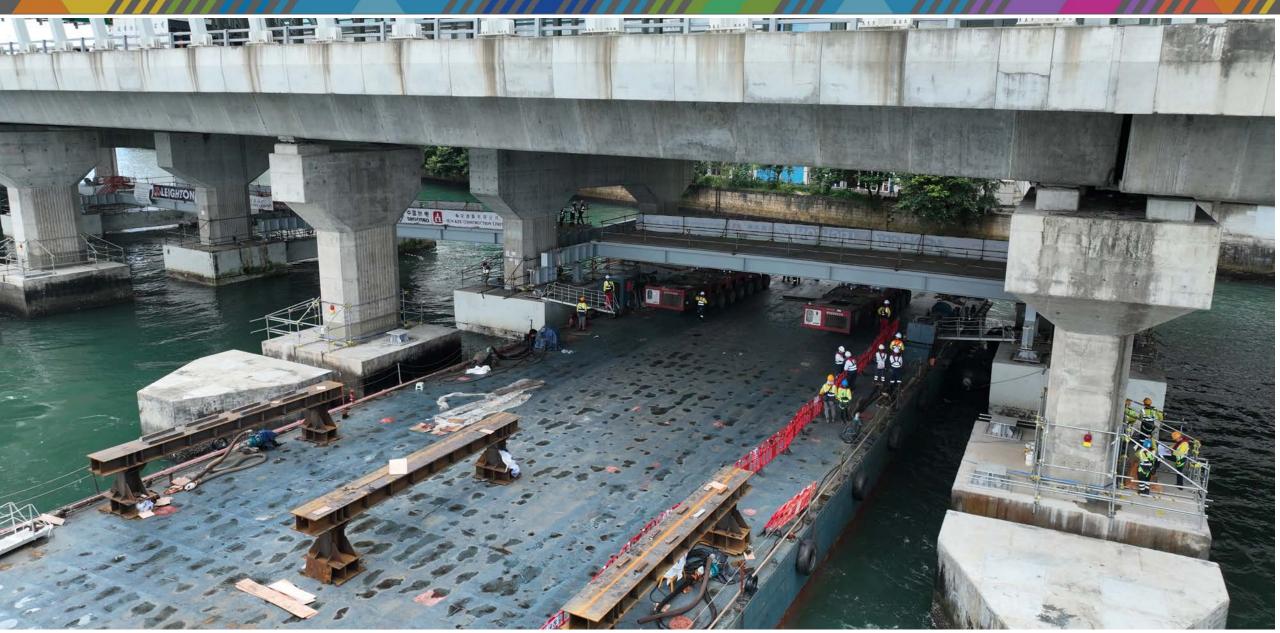
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## BOARDWALK DECK INSTALLATION – LOWERING DECK MODULE BY SPMT & TIDE



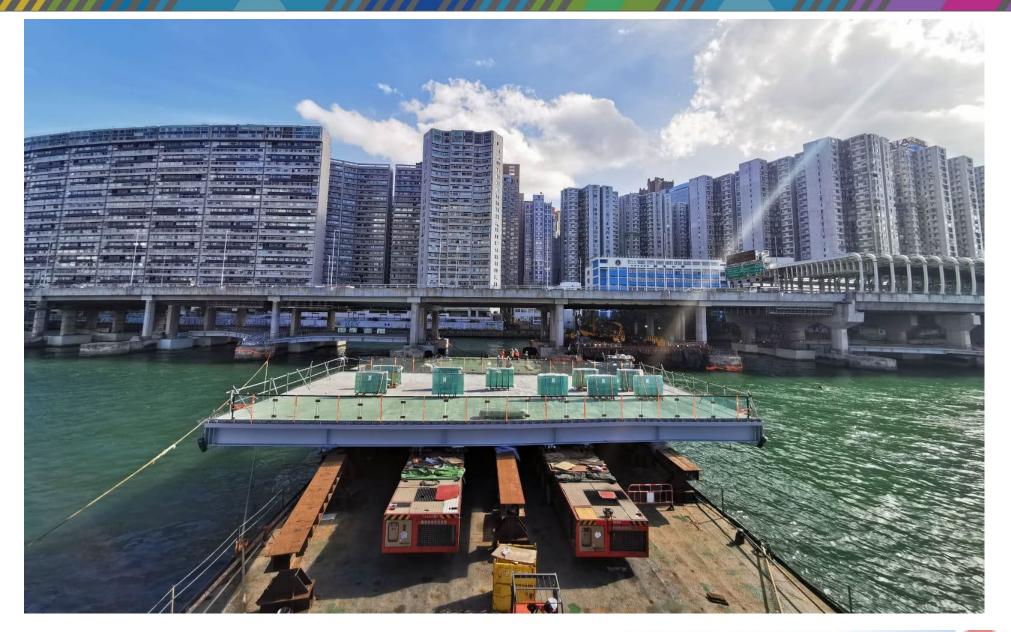
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#### **BOARDWALK DECK INSTALLATION – WITH GLASS PARAPET IN PLACE**

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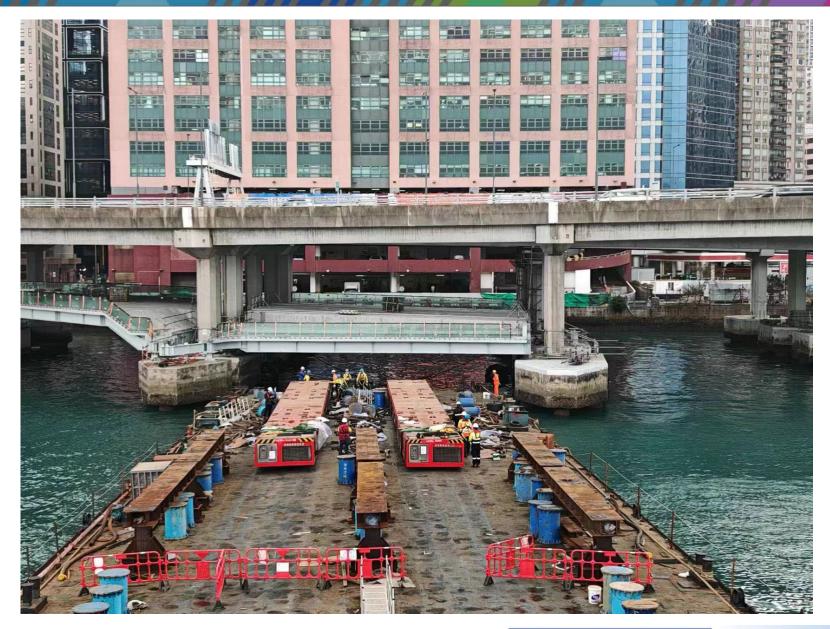




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#### **BOARDWALK DECK INSTALLATION – COMPLETED MODULES**

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#### **BOARDWALK DECK INSTALLATION – COMPLETED MODULES**

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## **Thank You**

# Life First Walk the Talk - Safe Production.



